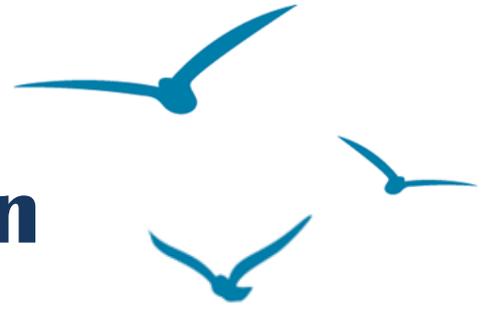


Mid Murray Council Annual Business Plan & Budget



2018-2019

Acknowledgement of Country

We acknowledge the lands in our Region belonging to the Peramangk and Ngaut Ngaut peoples, and acknowledge them as the traditional custodians from the past, for present and to the future. The Peramangk and Ngaut Ngaut peoples are strong groups of peoples, and are continuously connecting to their culture and their country each day, we can work together to build a stronger future.



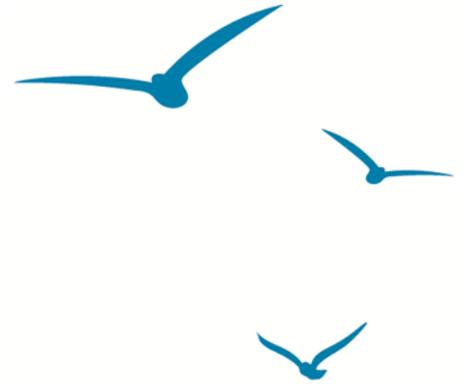


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Introduction by Mayor Dave Burgess



On behalf of the Elected Members and staff, I am pleased to present the Annual Business Plan and Budget for 2018/19. The Annual Business Plan sets out Council's proposed services, programs and projects for the coming financial year. We aim to maintain a variety of services and facilities for all of our towns and communities throughout the Council area. A wide range of services and facilities are provided for all of our 16 towns. We always try to be fair in funding projects and services for each of these towns.

The development of our Annual Business Plan and Budget is an important part of our planning for the 2018/19 financial year. We continue to see various responsibilities placed on us which increase our costs. Some of these have included the Local Nuisance and Litter Control Act, Dog and Cat Management Act and the Development Act.

Some of the key initiatives for this forthcoming year include:-

- Maintenance on our unsealed roads \$1.5 Million (2018) & \$1.4 Million (2019)
- Resealing of 8 roads (2018) \$1.1 Million & 4 roads (2019) \$250,000
- Completion of the Truro to Eudunda Road (expected to be completed in June 2018) - \$2.036 Million & \$1.6 Million (2019)
- Murraylands Road (section Punyelroo to Black Hill Road) expected to be completed in June 2018 - \$1.14 Million (2018) & \$760,000 (2019)
- Dutton Bridge replacement - \$470,000 (2018) design and prep \$75,000 & \$395,000 (2019)
- Milendella Bridge replacement - \$410,000 (2018) design and prep \$75,000 & \$335,000 (2019)
- Swan Reach Mooring Facility, Darling Wharf and Hermanns Landing at Nildottie - \$268,000 (2018) & \$536,000 (2019)
- Mary Ann Reserve upgrade (stage one) expected to be completed by June 2018 - \$771,000
- Morgan Boat Ramp (expected to be completed by June 2018) - \$380,000
- PS Canally restoration - \$210,000 (2018) & \$151,700 (2019) & \$135,000 (2020)
- Bowhill Transfer Station Upgrade - \$95,200
- Mannum Leisure Centre roof replacement and other works - \$300,000 (2019)
- Smart cities kiosk and beacons - \$434,520, \$322,500 (2018) & \$112,000 (2019)
- Cambrai landfill cell extension (expected to be completed June 2018) - \$465,000
- Maritime Wharf Project (Mannum & Morgan, expected to be completed in 2017/18) - \$1,205,500 (2018)

Most of these projects have received 50% State or Federal funding with Council having to contribute the balance. This has increased our loan indebtedness, but we still operate within our financial parameters, as set by our Long Term Financial Plan and overseen by our Audit Committee. The Budget has been set with a rate which requires an increase in general rates to the average ratepayer of 4.5%. As you appreciate, it is never easy to do all the works and projects that our communities would like, but we try our best within our resources.

Dave Burgess

Mayor

From the Chief Executive Officer



Welcome to our Annual Business Plan and Budget for 2018/19. This document outlines what services, facilities and projects Council is planning to provide in the forthcoming financial year and how we plan to fund this. The Annual Business Plan and Budget is aligned with our new Community Plan.

In 2018/19, we will be endeavouring to continue to work with all of our sixteen towns and communities to implement projects that communities have identified they wish to partner with Council and projects they are undertaking themselves. Both myself and the Grants Funding Coordinator/Senior Administration Officer, visited twenty-three organisations and Progress Associations throughout the Council area to produce Township Plans for each of our five districts (Upper River, The Range, The Plains, Central River and Mannum & Surrounds). We are committed to continuing to work with and partner with our communities to undertake projects and services within our resources that communities have identified. We are also finalising our Asset Management Plans and have completed plans for our roads, plant, machinery and we are presently completing Community Wastewater Management Schemes, footpaths, kerbing and bridges. This will assist us in maintaining our infrastructure and other assets to the levels that they should be maintained for the benefit of our communities.

In addition, we have improved our procurement procedures, processes and policies and are a member of the Barossa Regional Procurement Group in 2017/18. In 2016/17 and 2017/18 through utilising the collective purchasing power of the Barossa Regional Procurement Group (Barossa, Light Regional, Adelaide Plains, Gawler and Mid Murray Council) significant savings were generated especially for waste management. Improvement in procurement practices and processes in the Council has ensured that savings of \$841,000 have been generated in 2015/16 and 2016/17.

We have also implemented improvements in electronic service delivery with the E Worker which automates timesheets, plant usage, rubble pit issues and the notification of customer requests for our team members. We have a huge capital works program amounting to \$11.86 Million which has been undertaken in 2017/18 and 2018/19. Much of these projects have included State or Federal funding, but we have still had to contribute 50% towards these projects. Some of these have included sealing of roads (Truro to Eudunda), bridges (Dutton and Milendella), boat ramps (Cadell and Morgan) and wharf facilities (Morgan, Mannum, Swan Reach, Hermanns Landing, Nildottie and Darling Wharf in Mannum).

We have a large Council area with almost 3,000km of roads and much of this is unsealed. The task of providing services, facilities and projects for all of our communities and areas is difficult given our limited funds. Notwithstanding this, we have endeavoured to provide various services, facilities and projects throughout all of our towns in the Mid Murray Council area. We continue to try our best to undertake good communication and consultation with our communities through the newspapers (Barossa Leader, River News and Murray Valley Standard), community magazines (Mannum Mag, BCM (Blanchetown, Morgan & Cadell), Tungkillo Gazette, Truro Newsletter, Palmer Pipeline, Swan Reach Area School and Keyneton Community Information), Riverland ABC radio, our website, emails and letters, Facebook and through your Elected Members. We are also endeavouring to include community members in our decision making and projects to ensure better outcomes for all concerned. For example, the Mary Ann Reserve upgrade – Stage One has included a Community Reference Group.

By continuing to work together, we will build better communities throughout our Council area.

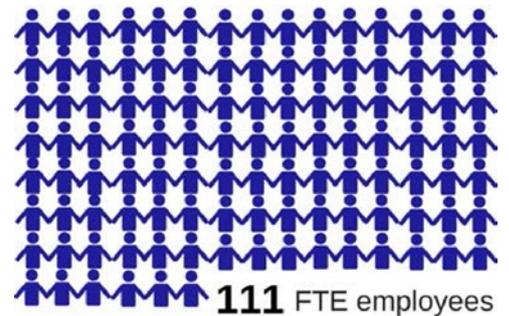
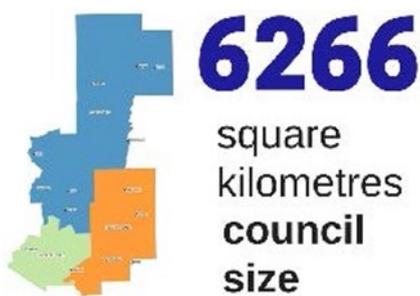
Russell Peate

Chief Executive Officer

Your Council

Getting to know Mid Murray

The Mid Murray Council area comprises land within regions generally known as the Murraylands, Riverland and the eastern slopes of the Mount Lofty Ranges. The major topographical feature of the area being the valley of the River Murray with some 220kms of this picturesque waterway passing through the district.



Elected Members

Collectively, Elected Members are responsible for policy making and decisions that impact on future plans for the district, and the lives and livelihoods of individuals, organisations and businesses within it.

The role of the Elected Members is to:

- * Participate in the deliberations and civic activities of the Council
- * Formulate the Council's objectives and policies under review to ensure they are appropriate and effective
- * Keep Council's resource allocation, expenditure and activities, and the efficiency and effectiveness of its service delivery, under review
- * Represent the interests of residents and ratepayers, to provide community leadership and guidance, and to facilitate communication between the community and the Council.

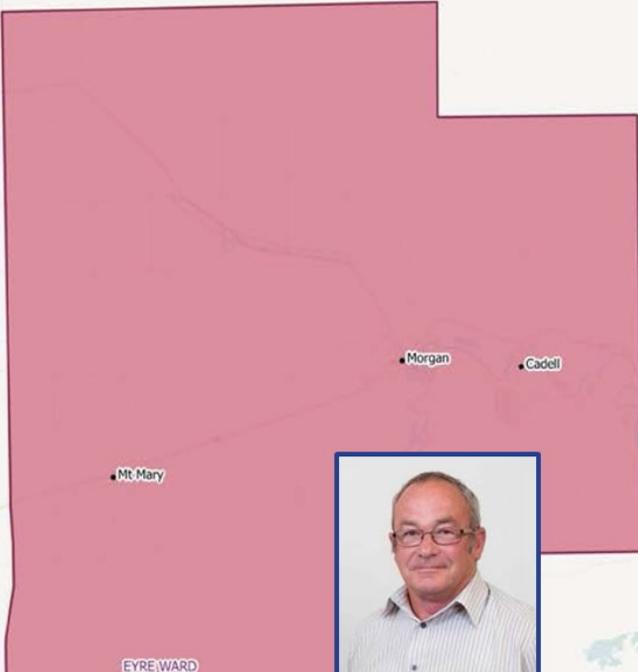
Mid Murray has three wards which are represented by ten elected members. The Council is made up of the Mayor (Chairperson) and nine Ward Councillors.

The map opposite reflects the current ward boundaries.

Your Elected Members



Mayor Dave Burgess



Cr Kevin Myers
Eyre Ward



Cr Mardi Jennings
Eyre Ward



Deputy Mayor
Kelly Kuhn
Shearer Ward



Cr Brian Taylor
Shearer Ward



Cr Adriaan Sakko
Murray Ward



Cr Jeff Hall
Murray Ward



Cr Peter Raison
Shearer Ward



Cr Steve Wilkinson
Shearer Ward



- Legend
- CENTRAL RIVER
 - MANNUM & SURROUNDS
 - PLAINS
 - RANGE
 - UPPER RIVER
 - Wards

Future Directions for our Community

The Community Plan sets out the management of priorities and focus of common goals and operations for Council. After extensive community and other stakeholder consultation, the Community Plan was adopted at the June 2016 meeting of Council.

Our vision for the community is:

The Mid Murray is a model of Sustainable Prosperity. Strong jobs growth, industry attraction and skills development is balanced with our commitment to responsible environmental management and protection.

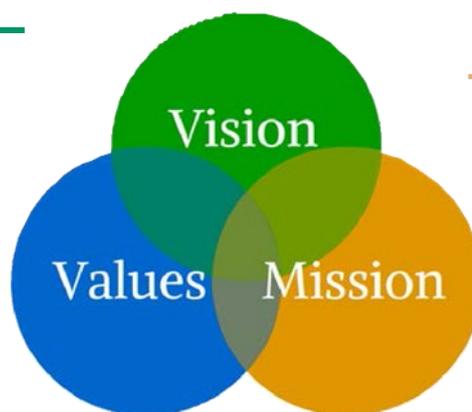
There are four themes:



The Annual Business Plan is how we are going to deliver on the priorities for the Community Plan.

Vision

The Mid Murray Council is a model of Sustainable Prosperity. Strong jobs growth, industry attraction and skills development is balanced with our commitment to responsible environmental management and protection.



Mission

Through active community partnerships, the Mid Murray Community Plan makes change and delivers real results by:

- Collaborate, sustainable community partnerships and development
- Active township planning and implementation
- Targeted economic development and investment attraction
- Active environmental education and action
- Responsible resource use and management

Values

We will be known for our:

- Honesty, integrity and reliability
- Professional, hard working and responsive approach
- Positive and progressive attitude
- Openness, balance and pragmatism when making decisions
- Strong leadership in the best interests of the whole community

Council's Services

All Councils have responsibilities under the Local Government Act and other relevant legislation.

These include:

- * Regulatory activities e.g. maintaining the voters roll and supporting the elected Council;
- * Setting rates, preparing an annual budget and determining longer-term strategic management plans for the area;
- * Management of basic infrastructure including roads, footpaths, parks, sporting facilities, public open space, street lighting and storm-water drainage;
- * Street cleaning and rubbish collection;
- * Development planning and control, including building safety assessment;
- * Various environmental health services.

In response to community needs the Council also provides further services and programs including:

- * Community and Day Care Centres;
- * Economic development;
- * Environmental programs;
- * Community programs;
- * Libraries;
- * Community Wastewater Management Systems (CWMS);
- * Tourism including information services and community events;
- * Aged Care and Youth Services;
- * On-street parking management to maximise use of kerbside space.
- * Community health and wellbeing.

In all services the Council seeks to be responsive to changing needs. Community surveys are undertaken to ascertain community levels of satisfaction to services provided and areas for improvement.

The Council also operates a number of facilities on a fee for service basis. These provide important community benefits while also generating revenue for services and projects of benefit to the Mid Murray Council:

- * Waste Management facilities and services;
- * Recreation facilities including swimming pools, Mannum Leisure Centre, Mannum Dock Museum and Morgan Landseer Museum.

Please refer to Appendix C for information on how the service contributes to the achievement of Council's strategic objectives.

Reflecting on 2017-18

Highlights of the actions and objectives achieved by Council include:



Council continues the Obesity Prevention and Lifestyle (OPAL) Program with the aim to **improve the eating and activity patterns of children, through families and communities in Mid Murray and thereby increasing the proportion of 0-18 year olds in the healthy weight range**; a series of programs, projects, events and long term planning initiatives have been implemented across all sectors of the community including **Open Space, Recreation and Public Realm Plan** and **the Murray Coorong Trail**.

Capital Works Program

Major Projects included:-

Murray Coorong Trail Stage 1 (Mannum to Kia Marina) - design, consultation and construction



Stormwater - installation of kerbing at Short Street (Truro) and Webber Road (Bowhill) with other minor stormwater improvements done around Mannum.



Roads - Resealing of parts of Milendella, Thiele, Weidenhofer, Keyneton and Cork Hill Roads. Purnong Road reconstruct and upgrade 2.2km valued at \$554,000 Special Local Roads funded \$370,000. Murraylands Road upgrade 5.5km from Punyelroo to Black Hill Roads valued at \$836,000. Bottroff Street upgrade valued at \$51,000, full Council funded. Truro Carpark sealing valued at \$85,000 fully funded by Council. Resheeting of unsealed roads 27km, valued at \$1m.



Footpath upgrade valued at \$234,000. Moorundie Street Truro—paving and streetscape upgrade. Randell Street Mannum paving, Cliff Street Mannum concrete footpath, Fourth Street Morgan concrete footpath & Egerton Street Blanchetown concrete footpath.



New directional signage in Morgan and Cadell area—\$25,000



Parks & Gardens Palmer Oval installation of new irrigation system - \$32,000.



Waste Management Collection extension of Cambrai Landfill valued at \$500,000. Bowhill Transfer Station upgrade of facilities - \$92,000.



Marine Facilities funding received for Swan Reach Deep Mooring facility project, Darling Wharf upgrade and the upgrade of Hermanns Landing to be constructed over the next 2 years.



Building Maintenance Palmer Pavilion repaired and polished hardwood floor & stormwater infrastructure upgrades. Mannum Council Office replacement of box gutters, installation of additional downpipes, replacement of water damaged ceiling and other minor repairs.

Council also undertook community projects that supported open space and recreation planning, building improvements and community wellbeing as follows:-

\$280K in joint grant funding for the **Murray Coorong Trail**



Open Space, Recreation & Public Realm Plan

The Open Space Implementation Work Plan has been developed and incorporated into Council's Long Term Financial Plan



Corella control at Swan Reach, Greenways/Nildottie & Bowhill



\$62,500 in joint grant funding for the development of a master plan for the Swan Reach riverfront and Len White Reserve



Council & community building maintenance undertaken to value of **\$150,000** spread across

Community Wastewater Management Scheme (CWMS) - priority sites for schemes endorsed by Council to be rolled out over the next ten years. Wongulla Landing and Cowirra sites currently being designed and costed

the Council area including but not limited to the Morgan Institute, Blanchetown Medical Centre, Swan Reach Cannon Reserve Public Toilet & Rockleigh School Building



SA Planning Institute of Australia Award for the Mid Murray Open Space, Recreation and Public Realm Plan



Excellence in Cross Council collaboration at the Annual Leadership Excellence Awards for the STARclub Murraylands initiative



National Association for Prevention of Child Abuse and Neglect Award



Construction started on the **Murray Coorong Trail** - Stage 1 **Mannum to Kia Marina**



Council assisted a range of events including Cadell Harvest Festival, Mannum Truck & Ute Show, Christmas Pageants, New Years Eve Fireworks, All Steamed Up, Sounds by the River, ANZAC Day celebrations, Swan Reach Country Music Festival and Summer Sounds at Cambrai Pool

Summary of Budget Movements in 2017-2018

Council is projecting a year end operating deficit position of \$(2,029,000) which is more than its adopted budget.

The operating deficit is projected to increase by \$247,000; this is mainly attributed to: Reduction of User Charges due to the Mannum Caravan Park lease and increased depreciation after having Roads revalued. The following capital projects Mary Ann Reserve, Coorong Trail, Mannum & Morgan Wharfs, Parker Street were carried forward as being uncompleted from the previous year.

New capital projects incorporated into the budget during the year Dutton & Milendella Bridge design, Eudunda Road, Morgan Boat Ramp, Bowhill transfer Station upgrade, Deep mooring facilities, and Smart Cities program. The Council also recognized in the budget \$350,000 of surplus property sales throughout the year.

Net loan borrowing for 2017-18 are projected to be \$13.3m, an increase of \$944,000 on the adopted budget. This is mainly attributed carried forward and new capital projects being introduced into the budget after being adopted offset partially by lower than expected loan balances at the start of the year. Council has also consulted on its Long Term Financial Plan and Asset Management Plans with work continuing on the formalisation of asset service levels, useful lives and valuations.



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Looking Forward in 2018-19

Significant Influences & Priorities

A number of significant factors have influenced the preparation of the Council's 2018-19 Annual Business Plan and Budget.

These include the following:

- an operating deficit budget, reducing from 2020 to a breakeven situation in 2028
- increased local financial funding costs due to budget pressures on Federal and State Government
- the Local Government Price Index 3.2% (March 2018)
- the Consumer Price Index 2.3% (March 2018)
- a provision for labour costs to increase by approximately 2%
- proposed significant increase in electricity costs for Local Government contracts
- the raising of rates by 4.5% per annum (includes 2.2% for sustainability & projects) plus 1.1% growth.
- Introduction of State Government rate capping for Local Government in 2019-2020 which is expected to reduce future total rates increases to below 3% each year.

Whilst preparing the 2017-18 Annual Business Plan and Budget Council has been mindful of the community's ability to pay and balanced this against Council's strategic direction and its social and economic objectives.

Therefore, the average rate increase will be 4.5%, but the actual increase payable by any individual ratepayer may be more or less than this depending on the movement in the capital value of each property.

The State Valuation Office has advised of an increase in general property valuation of approximately 1.32% over the previous year for the Mid Murray Local Government area.

The current accelerated Roads to Recovery program expires in 2018/19 with the grant amount reducing from \$925,100 in 2017/18 down to a base amount of \$459,00 in 2018/19, this grant is not increase annually and therefore has been discounted in real terms throughout the future LTFP.

Projects for 2018-2019

In 2018-2019 Council will undertake major capital works to ensure the longevity of existing assets, as well as providing new assets to cope with the demands of a growing Community. The projects, as per Council's themes and strategies, are as follows:

Theme 1: Natural & Built Environment

The Mid Murray region is a diverse, changeable and complex environment.

Balancing protection of our natural space with sustainable development and continued support for primary production will challenge our decision making and planning frameworks.

A transient population (shack owners and visitors) also provide further demands on our natural and built environment, especially the River Murray ecosystem.



Our priority projects for 18/19 include:

- Mary Ann Reserve Master Plan Implementation - grant funding submitted and in train
- Design and costing of Community Wastewater Management Schemes at Cowirra and Wongulla
- Dark Sky Initiative Reserve accreditation application submitted to Dark Sky Association for assessment
- Habitat Stepping Stones—continued to roll out of the project including promotion through community groups and schools
- Implementation of State Planning Reforms including appointment of a Council Assessment Panel, development of Collaborative Work Plan with Department of Planning, Transport and Infrastructure and initial discussion on development of a Joint Planning Authority with adjoining Councils
- Mannum Leisure Centre - re-roof and upgrade works
- Swan Reach Riverfront Development Project - Len White Reserve Improvements and Riverfront Master Planning - grant funding received, works scheduled for completion by 31 August 2019
- Make Morgan Grow volunteer group tree planting project
- Revision of Stormwater Plan for entire Council area
- Revision of Roadside Vegetation Management Plan

Other key operational activities that support this theme includes the Palmer Oval irrigation.

Projects for 2018-2019 Cont'd

Theme 2: Community Wellbeing

Balancing the demands of a vulnerable population, with the needs of a transient and seasonal population, and the broader resident population including families, will challenge service delivery levels across the Mid Murray region.

Cost shifting from State and Federal Government to Local Government and some uneconomic funding models mean that community services will need to be prioritised or delivered in more innovative ways.

Our priority projects for 18/19 include:

- Murray Coorong Trail - Stage 1 Mannum to Kia Marina (East Front Road)
- Regional Public Health Plan
- Swimming pool management & infrastructure (including options to upgrade the Cambrai pool, which is dependent on the outcome of the 2017/18 Feasibility Study)
- Mannum Leisure Centre roof replacement
- Outreach Library & Digital Literacy Program including Tech Savvy Seniors program
- Healthy Lifestyle programs and services
- Health and Medical Services Advocacy (potential General Practitioner at Morgan/Cadell), Nurse Practitioner clinic increased to weekly
- Mid Murray Family Connections Collective Impact Initiative and Advocacy
- Mid Murray Libraries working with Children's University of Australia to create learning destinations
- Working in collaboration with other service providers to provide access to out reach and additional services within community



Other key operational activities that support this theme includes the Mannum Leisure Centre roof replacement.



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Projects for 2018-2019 Cont'd

Theme 3: Economic Development & Tourism

Growth in economic development and tourism will help to sustain the Mid Murray region.

There are strong growth prospects for intensive agriculture, residential development, holiday accommodation, renewable energy and experiential tourism.

Infrastructure improvements such as the arrival of NBN will dramatically increase business productivity. Existing infrastructure like the Sturt Highway (at the top) and the South Eastern Freeway (at the bottom) provide strategic connection and business opportunities.



Our priority projects for 18/19 include:

- Mannum Main Street Working Party Initiatives
- Regional Infrastructure Advocacy (electricity, mobile phone, internet, water)
- Tourism Services
- Community Events
- Port of Morgan Heritage & Tourism Board (Morgan Adventure Park & Playground, PS Canally Heritage Rail, Landseer Museum Heritage Buildings, Morgan Visitor Information Office (Station Masters Residence), Morgan Wharf, Morgan Riverfront Precinct, Morgan Youth Hub)
- Promotion & Marketing - Morgan, Cadell, Blanchetown, Mannum, Bowhill, Swan Reach, Nildottie, Sedan, Cambrai, Tungkillo, Keyneton, Truro & Tourist Attractions
- Mid Murray Digital Connectivity
- Economic Development Strategy
- Development of Business Cases for Commercial Opportunities
- Mannum Dock Museum (Mannum VIC, PS Marion, Dry Dock, PW Mayflower and Mannum Markets)
- Palmer Windfarm (which has been appealed to the Full Court of the Supreme Court)
- Blanchetown Free Range Chicken Farm expansion
- The Morgan Solar and Battery Farm
- SA Water upgrade at Morgan
- Other renewable energy programs

Projects for 2018-2019 Cont'd

Theme 4: Infrastructure & Community Facilities

New business models and decision making frameworks will be required to ensure that infrastructure is developed and maintained in a sustainable and affordable manner.

Digital and emerging technologies (wind and solar) may provide cost reduction and capital renewal strategies that can contribute to community sustainability.



Our priority projects for 18/19 include:

- Truro to Eudunda Road (including Dutton Bridge) reconstruction - grant application submitted
- Freight Route Review
- Boating Facilities Infrastructure Plan (Cadell, Morgan and Mannum boat ramp)
- Main Street Upgrade - Truro
- Energy Efficiency for Council Buildings & Community Buildings
- Mary Ann Reserve Master Plan Implementation - grant application submitted
- Eudunda Road reconstruction and upgrade 4km, valued at \$1.3m
- Reconstruction of Milendella and Dutton Bridges, valued at \$880,000
- Milendella Road, 10km shoulder widening and resurfacing of road
- Moorundie Street Truro - paving and streetscape upgrade
- Resheeting of unsealed roads throughout Council area valued at \$1 Million
- Mary Ann Reserve Master Plan, implementation Stage One valued at \$700,000
- Morgan Wharf renewal of deck and upgrade

Other key operational activities that support this theme include Cambrai landfill, footpaths in Mannum, Morgan and Truro and stormwater works in Mannum and Bowhill, Asset Management Plans.

Please refer to Appendix B for information on Council's Strategies as per its four themes.



Council continues to acknowledge the South Australian Strategic Plan, re-released in 2011 with six priorities:

- * Our Community
- * Our Prosperity
- * Our Environment
- * Our Health
- * Our Education
- * Our Ideas

In 2012, the SA State Government announced a further seven key priorities:

- * Growing Advanced manufacturing
- * Creating a Vibrant City
- * An Affordable Place to Live
- * Every Chance for Every Child
- * Safe Communities, Healthy neighbourhoods
- * Premium Food and Wine from our Clean Environment
- * Realising the benefits of the mining Boom for All

Council will pursue synergies with the South Australian Strategic Plan and other relevant regional and national initiatives in its priorities for 2018-19 including:

- * continued implementation of the Infrastructure Asset & Management Plan
- * ensuring financial sustainability in accordance with the 10 Year Long Term Financial Plan
- * continued revision of the Mid Murray Council Development Plan thereby supporting demand for new housing and
- * striving for continuous improvement within Council and service excellence in line with Council's values.



Dave Hartley Photography

Funding the Annual Business Plan

Financial Indicators

Council's Long Term Financial Plan (LTFP) is financially sustainable over the ten years of the plan.

Key Financial Indicators

Key financial sustainability performance targets ensure the long term financial sustainability of the Council covering the maintenance and development of the community's assets as well as providing appropriate services.

The current economic impacts mean that it is unrealistic for Council to operate in surplus in the near future due to the financial hardship it would cause to our community. We are therefore setting realistic targets to improve our financial position over the next 10 years while ensuring our community still grows and develops in a responsible caring way.

Council proposes an operating deficit before capital revenues for 2018-19 of \$4.92 million (14%) this has increased by \$1.95m due an advance payment of the 2018/19 Financial Assistance Grant. Council is committed to the sustainable management of community funds, with the Operating Ratio in the long term returning to a surplus.

Demonstrating that Council has the ability to reduce its net financial liabilities and fund capital expenditure over and above depreciation expenses. Council's Net Financial Liabilities Ratio is projected to be 113.6% for 2018-19, returning to 50.6% over the Long Term Financial Plan.

The Asset Sustainability Ratio is projected to be 100% in 2018-19; during the year the last Asset Management Plans are scheduled to be completed and adopted by Council. This will be the first year that Council will budget and report against the forecasts contained within the Asset Management Plans (rather than against depreciation), which will enhance Council's Asset Sustainability Ratio.

The Plan at present has not catered for the introduction of rate capping by the Liberal State Government in 2019/20, as to date the bill has just been introduced into parliament. The framework may limit general rate increases based on a number of indexes (Consumer Price Index, Local Government Price Index, wage Index) and allowance for growth will be based on newly created rateable assessments. The best estimate at this stage is that the general rate reduction may be approximately \$187,500 in 2019/20 and consecutive years of capping will have a compounding effect on reducing general rates revenue in future years.

Council will monitor the implementation of the draft 2018-19 budget via regular budget updates and reviews in accordance with the Local Government Act 1999 and Local Government (Financial

Funding the Annual Business Plan

Financial Indicators Cont'd

KEY FINANCIAL INDICATORS	2017 Year End Actual	2018 Adopted Budget	2018 Current Budget	2019 Proposed Budget
Operating Surplus / (Deficit) - \$'000	(1,445)	(1,782)	(2,029)	(4,915)
Operating Surplus Ratio (Adjusted) - %	(6)%	(9)%	(11)%	(14)%
Net Financial Liabilities - \$'000	9,664	15,411	15,720	21,549
Net Financial Liabilities Ratio - %	40.6%	74.8%	74.9%	113.6%
Asset Sustainability Ratio - %	36%	89%	68%	100%

2017 Year End Actual - Council's audited financial results as at 30 June 2017

2018 Adopted Budget - Budget for 2017/18 as adopted by Council July 2017

2018 Estimate Budget - Council's revised budget, projecting its financial position to 30 June 2018

2019 Budget - Proposed Budget 2018/19



Dave Hartley Photography

Council plans to finance the net borrowing result by utilising its Cash Advance Debenture facility over the life of the Long Term Financial Plan. This will enable Council to repay principal when surplus funds are anticipated in future years.

Summary Statement

Year Ended 30 June:	2017 Year End Actual \$('000)	2018 Adopted Budget \$('000)	2018 Current Budget \$('000)	2019 Proposed Budget \$('000)
Operating Revenues	24,339	21,148	21,512	19,513
<i>less Operating Expenses</i>	25,784	22,930	23,541	24,428
Operating Surplus/(Deficit) before Capital Amounts	(1,445)	(1,782)	(2,029)	(4,915)
Less: Net Outlays on Existing Assets				
Capital Expenditure on Renewal/Replacement of Existing Assets	2,943	5,682	4,757	4,003
<i>less Depreciation, Amortisation & Impairment</i>	6,506	6,076	6,528	6,733
<i>less Proceeds from Sale of Replaced Assets</i>	577	299	299	102
	(4,140)	(693)	(2,070)	(2,832)
Less: Net Outlays on New and Upgraded Assets				
Capital Expenditure on New/Upgraded Assets	4,401	2,061	7,862	5,874
<i>less Amounts Specifically for New/Upgraded Assets</i>	1,731	0	2,010	2,128
<i>less Proceeds from Sale of Surplus Assets</i>	2,029	0	0	0
	641	2,061	5,852	3,746
Net Lending / (Borrowing) for Financial Year	2,054	(3,150)	(5,811)	(5,829)

In any one year, the above financing transactions are associated with either applying surplus funds stemming from a net lending result or accommodating the funding requirement stemming from a net

Year Ended 30 June:	2018 Adopted Budget \$('000)	2018 Current Budget \$('000)	2019 Proposed Budget \$('000)
FINANCING TRANSACTIONS			
New Borrowings	3,000	4,931	6,427
Repayment of Principal on Borrowings	(814)	(884)	(591)
(Increase)/Decrease in Cash and Cash Equivalents	964	471	(7)
(Increase)/Decrease in Receivables	0	1,291	0
Increase/(Decrease) in Payables & Provisions	0	396	(10)
Other – Including the Movement in Inventories	0	(394)	10
Financing Transactions	(3,150)	5,811	5,829

Rates Revenue in 2018-2019

Comparing rates between Councils is difficult. Every Council has different attributes and provides varying services or similar services at different standards. Councils deliver an extensive range and level of service to the community with the greater part determined by the expectations of our communities. The price of delivering and providing these services is spread across the community in the form of rates. Council determines a rate in the dollar, based on the amount of revenue that will be required to meet the ongoing cost of providing services to our community for the coming year.

Council's proposed revenue for 2018-19 includes \$13.05 million from general rates.

Council has set a rate which requires an increase in general rates to the average ratepayer of 4.5%. This will equate to an average increase of approximately \$64 per annum. However, the actual increase payable by any individual ratepayer may be more or less than this, depending on the movement in the capital valuation of each property. An additional rate revenue of 1.1% will be generated from new capital improvements/developments.

The State Valuation Office has advised of an increase in general property valuation of approximately 1.32% over the previous year for the Mid Murray Local Government area.

In setting rates for the 2018-19 financial year Council will consider the need to keep rate increases to a minimum in a time of increasing State economic activity, as well as the following plans and considerations:

- the Community Strategic Plan, that sets the overall direction of Council, is currently being consulted on
- the Mid Murray Council Long Term Financial Plan that sets the overall income receipts and expenditure outlays that are expected into the future and in particular, the recurrent expenditure and income expected for the 2018-19 financial year
- the Mid Murray Council Asset Management Plans that sets the capital works, maintenance and renewal programmes
- the resources required for the delivery of Council services as documented in the 2018-19 draft Annual Business Plan and Budget which also outlines financial and non-financial performance levels
- equity issues and the relationship between the various land uses and the previous rating structure
- extremes in valuations and how their impact can be minimised in setting rating levels

Rates at a Glance

In **2018-19**, an average general rate increase of **4.5%** per property has been set for existing properties (depending on valuation)

Method Used to Value Land

The Council has decided to continue to use Capital Valuation as the basis for valuing land within the Council area. The Council considers that this method of valuing land provides the fairest method of distributing the rate burden across all ratepayers.

Business Impact Statement

In setting its rates annually, the Council will consider the following:

- Council's Community Strategic Plan;
- Council's Long Term Financial Plan and Council's Asset Management Plans;
- The recurrent and project expenditure and income resources required for the delivery of Council services which are documented in the Annual Business Plan and Budget over the next 12 months;
- The operating and capital projects and new programs for the coming year;
- The impact of rate changes on all ratepayers in the Council area;
- Extremities in valuation and how their effect can be minimised in setting rating levels;
- Council's recent development approval trends and growth expected for the Council area;
- Equity issues and the relationship between the various land uses and the previous rating structure;
- Increased use of "user pays" cost recovery systems;
- Current local, state and national economic conditions and expected changes during the next financial year; and
- The principles as outlined in this policy.

Differential General Rates

The Local Government Act provides for a Council to raise rate revenue through a general rate which applies to all rateable properties, or through differential general rates, which apply to classes of properties.

Council has elected to apply differential general rates for the following classes of properties:

- Mannum township
- Townships
- Residential outside townships
- Rural Vacant Other
- Marina Berths

Differential general rates are based on the different level of services and infrastructure available to residents of township areas in comparison to residents of residential type properties located outside of the townships and in comparison to rural properties. Council recognises that the townships are generally provided with a higher level of services when compared to outside of township properties. The rural sector not only contributes to our economy but also has significant responsibilities in environmental conservation. This sector does not enjoy Government financial support except in exceptional circumstances; however its contributions have been recognised by Local Government which has historically provided a reduction to the general rate.

Council has regard to relative movements in valuation to ensure that the rate burden remains relatively constant between the classes of properties.

Rates revenue is used to provide a range of services such as road rehabilitation, footpath repairs and maintenance, storm water drainage, the collection of rubbish and recyclable materials, ongoing maintenance of parks, gardens and buildings, street lighting and street cleaning, libraries, animal control, planning and enforcement of local laws.

Proposed Rates Revenue for 2018-19

Minimum Rate

A Council may impose a minimum amount payable by way of rates, where two or more adjoining properties have the same owner and are occupied by the same occupier, only one minimum rate is payable by the ratepayer. Where a Council imposes a minimum rate it must not apply to more than 35% of properties in the Council area. For 2018-19 Council has set a minimum rate of \$687 (previously \$657) in line with the increase to general rates.

Rate Capping

Council will continue the application of rate capping for the 2018-19 financial year. The general rate increase will be capped at 10%.

Please refer to Council's Rating Policy for eligibility.

Rate Rebate

A rebate of rates in respect of any rateable land in the Council area will be available in accordance with the Local Government Act 1999 and Council's Rating Policy. The Policy provides eligibility guidance upon which a ratepayer is entitled to a rebate of rates.

A full version of Council's Rating Policy can be viewed at www.mid-murray.sa.gov.au

Natural Resources Management Levy

The Natural Resources Management (NRM) Levy, set by the NRM Board, is a State Government tax imposed under the Natural Resources Management Act 2004. Council is obliged to collect the levy on behalf of the State Government for no net gain to Council. Council collects the levy on behalf of the SA Murray-Darling Basin Natural Resources Management Board. The levy is based on the capital valuation of land and is shown as a separate charge on the rates notice. It is proposed to increase the levy for 2018/19 from \$539,000 to \$543,700.

Further information on the NRM Levy and how the funds will be spent can be found on the South Australian Murray-Darling Basin Natural Resources Management Board Website:

www.naturalresources.sa.gov.au/samurraydarlingbasin/

Service Charges

Service charges are levied on the concept of user pays based on the cost to operate and maintain the service, and the cost to improve or replace the service, and recognition that the value of a property is enhanced by the availability of the service.

Proposed Rates Revenue for 2018-19 Cont'd

Community Wastewater Management Schemes (CWMS)

The Council manages CWMS for various areas within the Council which provides benefits to those connected to the schemes. A service charge is raised to maintain the systems. The revenue raised from this charge can only be applied to maintenance and replacement of the scheme and only those properties receiving the service will be levied.

For the 2018-19 financial year, the service charges will increase according to the Consumer Price Index (CPI).

Scheme	2017-18 Service Charge (LY)	2018-19 Service Charge
Big Bend	\$410	\$420
Blanchetown	\$410	\$420
Bolto Reserve	\$520	\$530
Bowhill	\$410	\$420
Brenda Park	\$360	\$370
Caloote	\$310	\$320
Caurnamont	\$260	\$270
Five Mile / Kia Marina	\$620	\$630
Greenways	\$670	\$690
Idyll Acres	\$570	\$580
Julanker/Younghusband	\$570	\$580
Kroehns Landing	\$770	\$790
Marks Landing	\$260	\$270
North Punyelroo	\$260	\$270
Nth West Bend/Beaumonts	\$310	\$320
Old Teal Flat	\$620	\$630
Pelican Point	\$360	\$370
Pellaring Flat	\$360	\$370
Rob Loxton Rd	\$360	\$370
Scotts Creek	\$410	\$420
Scrubby Flat	\$720	\$740
Seven Mile	\$720	\$740
South Punyelroo	\$310	\$320
Swan Reach	\$520	\$530
Teal Flat	\$460	\$470
The Rocks	\$770	\$790
Truro	\$560	\$570
Truro - Private Pumping Chamber	\$540	\$550
Truro Aerobic Wastewater Treatment Unit (50%)	\$280	\$290
Walker Flat	\$360	\$370

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community wastewater
management schemes
managed by Council.

Services Charges Cont'd

Bowhill Multi Access Television Transmission Service & Reticulated Water Supply System

Council also manages the Bowhill Multi Access Television System and Water Supply. As per the Council Rating Policy, the service charge for 2018/19 will be reviewed to ensure recovery of cost.

Charges for 2018/2019 are:

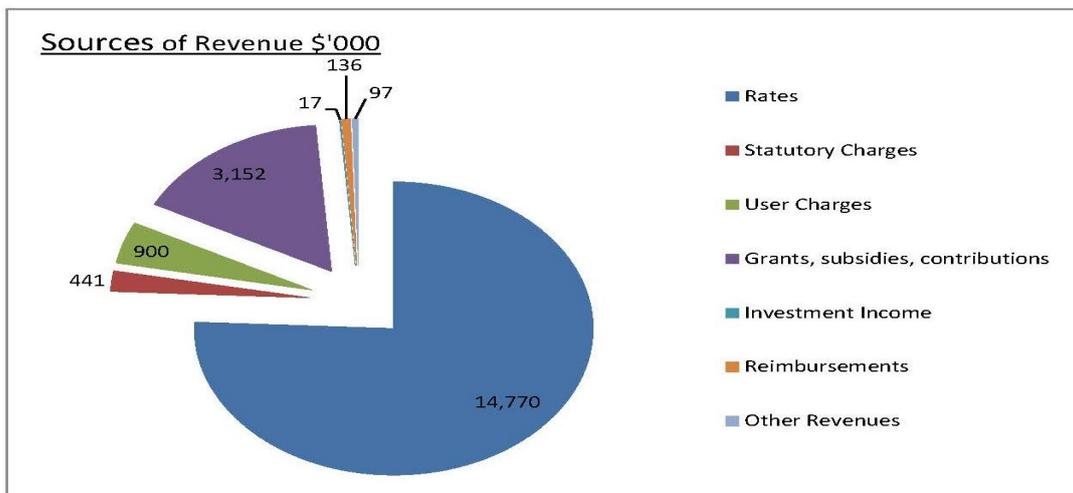
Bowhill Multi Access Television System	\$135 per property serviced (previously \$132)	Bowhill Water Supply System	\$238 per property serviced (previously \$233)
--	--	-----------------------------	--

The Water supply system includes the consumption of up to 120 kilolitres of water plus an excess water charge of 75 cents per kilolitre for water consumed in excess of 120 kilolitres during the 12 month period.

Kerbside Collection of Recyclables

A separate charge of \$97 per property (being a 7% increase due to the additional processing/disposal costs of recycled materials, previously \$91 for 2016/17) to which the service is made available has been set to be levied in order to cover the costs in supplying the service.

This fortnightly collection service is provided to residences within the townships of Barton, Blanchetown, Cadell, Cambrai, Dutton, Greenways, Keyneton, Mannum, Morgan, Palmer, Nildottie, Purnong, Sedan, Swan Reach, Truro and Tungkillo.



Concessions

State Government Concessions - These concessions were formerly available to the holders of pensioner concession cards, veterans, low-income earners, unemployed, students, and self-funded retirees. These concessions were all abolished by the State Government with effect from 30 June 2015.

From 1 July 2015, the State Government has elected to replace these concessions with a single "cost-of-living payment" provided directly to those entitled. This payment may be used for any purpose, including offsetting Council rates. Note that not all former recipients of rates concessions will be entitled to the new payment. To check eligibility, contact the Department for Communities and Social Inclusion (DCSI) Concessions Hotline 1800 307 758 or at www.sa.gov.au.

From 1 July 2017, DCSI has been administering Community Wastewater Management Scheme (CWMS) and water concessions.



Appendix A

Financial Statements

Financial Statements

2018-19

Estimated Statement of Comprehensive Income

Year Ended 30 June:	2017 Year End Actual \$('000)	2018 Adopted Budget \$('000)	2018 Current Budget \$('000)	2019 Proposed Budget \$('000)
INCOME				
Rates	13,398	13,853	14,015	14,770
Statutory Charges	491	538	452	441
User Charges	1,321	1,172	743	900
Grants, subsidies, contributions	7,779	4,809	5,540	3,152
Investment Income	13	18	18	17
Reimbursements	726	383	404	136
Other Revenues	611	375	340	97
Total Revenues	24,339	21,148	21,512	19,513
EXPENSES				
Employee costs	7,846	7,840	7,917	8,135
Materials, contracts & other expenses	10,946	8,656	8,669	8,842
Depreciation	6,506	6,076	6,528	6,733
Finance Costs	486	358	427	718
Total Expenses	25,784	22,930	23,541	24,428
OPERATING SURPLUS/(DEFICIT) BEFORE CAPITAL AMOUNTS	(1,445)	(1,782)	(2,029)	(4,915)
Net gain/(loss) on disposal or revaluations	1,141	0	0	0
Amounts specifically for new assets	1,731	0	2,010	2,128
NET SURPLUS/(DEFICIT)	1,427	(1,782)	(19)	(2,787)
Changes in revaluation surplus - IPP&E	8,925	0	0	0
Total Other Comprehensive Income	8,925	0	0	0
TOTAL COMPREHENSIVE INCOME	10,352	(1,782)	(19)	(2,787)

Estimated Balance Sheet

Year Ended 30 June:	2017 Year End Actual \$('000)	2018 Adopted Budget \$('000)	2018 Current Budget \$('000)	2019 Proposed Budget \$('000)
ASSETS				
Current Assets				
Cash & Equivalent Assets	622	384	151	158
Trade & Other Receivables	3,783	1,626	2,492	2,492
Inventories	193	788	788	788
Sub-total	4,598	2,798	3,431	3,438
Non-current assets held for sale	350	0	0	0
Total Current Assets	4,948	2,798	3,431	3,438
Non-Current Assets				
Other Financial Assets	201	550	350	340
Infrastructure, Property, Plant & Equipment	182,621	178,233	188,413	191,455
Total Non-Current Assets	182,822	178,783	188,763	191,795
Total Assets	187,770	181,581	192,194	195,233
LIABILITIES				
Current Liabilities				
Trade & Other Payables	2,634	2,242	2,068	2,068
Borrowings	884	730	591	971
Provisions	1,715	2,338	2,338	2,338
Sub-total	5,233	5,310	4,997	5,377
Total Current Liabilities	5,233	5,310	4,997	5,377
Non-Current Liabilities				
Trade & Other Payables	27	47	47	47
Borrowings	8,397	11,654	12,737	18,193
Provisions	613	960	932	922
Total Non-Current Liabilities	9,037	12,661	13,716	19,162
Total Liabilities	14,270	17,971	18,713	24,539
NET ASSETS	173,500	163,610	173,481	170,694
EQUITY				
Accumulated Surplus	21,269	19,927	21,250	18,463
Asset Revaluation Reserve	150,766	141,807	150,766	150,766
Other Reserves	1,465	1,876	1,465	1,465
TOTAL EQUITY	173,500	163,610	173,481	170,694

Estimated Statement of Changes in Equity

Year Ended 30 June:	2017 Year End Actual \$('000)	2018 Adopted Budget \$('000)	2018 Current Budget \$('000)	2019 Proposed Budget \$('000)
ACCUMULATED SURPLUS				
Balance at end of previous reporting period	19,432	21,709	21,269	21,250
Net Result for Year	1,427	(1,782)	(19)	(2,787)
Transfers to Other Reserves	(178)	0	0	0
Transfers from Other Reserves	588	0	0	0
Balance at end of period	21,269	19,927	21,250	18,463
ASSET REVALUATION RESERVE				
Property, Plant & Equipment	150,766	141,841	150,766	150,766
Balance at end of period	150,766	141,841	150,766	150,766
OTHER RESERVES				
Balance at end of previous reporting period	1,875	1,876	1,465	1,465
Transfers from Accumulated Surplus	178	0	0	0
Transfers to Accumulated Surplus	(588)	(34)	0	0
Balance at end of period	1,465	1,842	1,465	1,465
TOTAL EQUITY AT END OF REPORTING PERIOD	173,500	163,610	173,481	170,694



Estimated Cash Flow Statement

Year Ended 30 June:		2018 Adopted Budget \$('000)	2018 Current Budget \$('000)	2019 Proposed Budget \$('000)
CASH FLOWS FROM OPERATING ACTIVITIES				
<u>Receipts</u>				
Rates		13,853	15,306	14,770
Statutory Charges		538	452	441
User Charges		1,172	743	900
Grants, subsidies, contributions		4,809	5,540	3,152
Investment Income		18	18	17
Reimbursements		383	404	136
Other Revenues		375	340	97
<u>Payments</u>				
Employee costs		(7,840)	(7,917)	(8,135)
Materials, contracts & other expenses		(8,656)	(9,017)	(8,842)
Finance Costs		(358)	(427)	(718)
Net Cash provided by (or used in) Operating Activities		4,294	5,442	1,818
CASH FLOWS FROM INVESTING ACTIVITIES				
<u>Receipts</u>				
Amounts Specifically for New/Upgraded Assets		0	2,010	2,128
Sale of Renewed/Replaced Assets		299	299	102
Sale of Surplus Assets		0	350	0
<u>Payments</u>				
Expenditure on Renewal/Replacement of Assets		(5,682)	(4,757)	(4,003)
Expenditure on New/Upgraded Assets		(2,061)	(7,862)	(5,874)
Net Cash Provided by (or used in) Investing Activities		7,444	(9,960)	(7,647)
CASH FLOWS FROM FINANCING ACTIVITIES				
<u>Receipts</u>				
Proceeds from Borrowings		3,000	4,931	6,427
<u>Payments</u>				
Repayments of Borrowings		(814)	(884)	(591)
Net Cash provided by (or used in) Financing Activities		2,188	4,047	5,836
Net Increase/(Decrease) in cash held		(964)	(471)	7
Opening cash, cash equivalents or (bank overdraft)		1,348	622	151
Closing cash, cash equivalents or (bank overdraft)		384	151	158



Appendix B

Strategies

Theme 1: Natural & Built Environment

How do we protect the Natural Environment?

Facilitate an active partnership between Council and Community to:

- 1.1 Deliver topical and regular **environmental education** programs. *(Such as reuse/recycle campaigns).*
- 1.2 Design community led solutions to local problems. *(Such as erosion of River banks, carp control, water quality).*
- 1.3 Lobby, advocate and promote for improved environmental protection outcomes through implementation of best practice planning policy.
- 1.4 Devise and implement a practical Mid Murray Climate Change Action Plan.

How do we manage the current and future Built Environment?

Facilitate an active partnership between Council and Community to:

- 1.5 Actively identify, record and protect sites of **historic significance** for both Indigenous and European history.
- 1.6 Develop and implement an **Open Space Strategy** that balances the needs of residents and transient population.
- 1.7 Undertake a review of **Community Land Management Plans** to ensure optimum and best environmental use of Council owned reserves.
- 1.8 Advocate, **protect** and enhance the **River Murray Corridor**.
- 1.9 Advocate, protect and form a **policy position** on **renewable energy** adoption across the Mid Murray region.
- 1.10 Advocate, protect and enhance the **right to farm** across the Mid Murray region.

Better understand future growth capacity and demand by:

- 1.11 Undertaking an **Industrial Land Audit** and promoting our capacity in our Economic Development Strategy.
- 1.12 Forming a position on **Primary Production and/or Land Division** for residential development.
- 1.13 Documenting current, and future, **residential land development** opportunities to inform service and infrastructure planning.

Respond positively to the Development Planning System reform by:

- 1.14 Seeking further improvement in the **development approval process**.
- 1.15 Lobby State Government for sensible amendments that protect local influence, representation and customisation of development plans.
- 1.16 Improve co-ordination, and resource sharing, with neighbouring communities to develop **consistent regional planning policy**.
- 1.17 Encouraging the adoption of **best practice design principles** in our development plans.

Theme 2: Community Wellbeing

What needs to happen with Community Services?

Lead, facilitate and design active community services in the Mid Murray region by:

- 2.1 Proactively prioritising the **delivery of community services**
- 2.2 **Transitioning** the role of Council, in some cases, from community well being service provider to **facilitator and lobbyist**, to lead reform in services to:
 - Children and young people
 - Ageing persons
 - Socially isolated and vulnerable people
 - The transport and health disadvantaged
 - Families

How do we build sustainable communities?

Facilitate an active partnership between Council and smaller communities and localities to:

- 2.3 Build, implement and monitor a five year, Sustainable Community (Small Communities) Plan for all townships.

How do we build a long term healthy community?

Facilitate an active partnership between Council, key Agencies (regional development, health services and employment and training services) to encourage 'game changing' activities:

- 2.4 Build **community awareness** of emerging **job opportunities** and skill development requirements.
- 2.5 Investment in **skill development** across the region, linked to job opportunity.
- 2.6 Invest in **an active investment strategy** with a focus on jobs creation. (See our Economic Development Strategies).
- 2.7 Ensure that our Asset Development Plans encourage the development and maintenance of **contemporary multi-purpose leisure and recreation facilities** to encourage an active community.
- 2.8 Strategically prioritise opportunities for **community engagement, connection and participation**.
- 2.9 Improve access to innovative health service delivery.



Dave Hartley Photography

Theme 3: Economic Development & Tourism

Where do we need to focus our effort regionally and locally?

Facilitate an active partnership between Council, Business and Community to:

- 3.1 Build a localised Economic Development Strategy that clearly identifies strategies for local jobs, skill development and growth and links to wider regional objectives. (*namely the Regional Development Australia Murraylands Riverland Regional Roadmap*).
- 3.2 Work with our existing and new businesses to build and grow their capacity.
- 3.3 Promote **economic development capacity and achievements** to encourage further regional investment.
- 3.4 **Map regional infrastructure** to identify enterprise development zones for specific investment attraction (such as chickens, pigs, almonds, tourism).

Aggressively grow the tourism industry sector by:

- 3.5 Working to cooperatively **develop, promote, brand, market and recognise existing tourism infrastructure**.
- 3.6 Partnering and facilitating operator **development of new tourism assets and experiences**.
- 3.7 Partnering and facilitating operator **packaging of tourism products**.
- 3.8 Partnering, promoting and facilitating continued, and new, investment in **event development**.
- 3.9 Advocating for Government and private **investment in industry development** and resources.
- 3.10 Developing a long term **Tourism Asset Management Strategy** for Council owned assets.
- 3.11 Link tourism, regional and economic development and attraction efforts through the development of **Mid Murray brand/positioning**.

Facilitate an active partnership between Council, Business and Community to:

- 3.12 Build a **Strategy for the Riverfront corridor of Mannum** that connects, themes and links key infrastructure (both current and proposed).
- 3.13 Actively **promote, advertise and brand Mannum**, in a contemporary and innovative manner, as a destination for tourism and business.
- 3.14 Build a strategy to develop residential and commercial opportunities and **market Truro** as a part of the **Barossa**.
- 3.15 Build a **Riverfront Precinct Strategy for Morgan** to develop and market the heritage and rail assets.



Theme 4: Infrastructure & Community Facilities

What can we do about Infrastructure?

Facilitate an active partnership between Council and Community to:

- 4.1 Build, implement and monitor a five year, **Township Plan (Infrastructure and Community Facilities)** for all townships.

Facilitate an active partnership between Council and Community to:

- 4.2 Develop a whole of Council **signage and branding strategy** that brands, markets and regionalises signage, particularly entrance statements.

Manage the sustainability of the existing and future infrastructure:

- 4.3 Building a long term **Community Wastewater Management Scheme (CWMS) Asset Management Plan**.
- 4.4 Ensure that **Waste Management** is a cost neutral position to the Community by exploring, and implementing, new market opportunities.
- 4.5 Explore the cost reduction, sustainability options and community expectations of **Renewable Energy** technology for both Council and community use.
- 4.6 Actively develop and implement a **Road Network Management Strategy** that details the strategic hierarchy of road use, management and upgrade within the Mid Murray region.
- 4.7 Advocate and lobby for improved **digital connectivity**, with specific regard to access, skill development and need.
- 4.8 Audit all of Councils assets to determine which ones can be sold, developed for future use or retired.
- 4.9 Consult, facilitate, lobby and advocate for new, strategic, infrastructure (*eg. a Bridge near Mannum and the North Link Bypass at Truro*).

What can we do about Community Facilities together?

Facilitate an active partnership between Council and Community to:

- 4.10 Develop and implement a localised **Community Facilities Asset Management Strategy**.



Appendix C

Council Services

Council Services

2018-19

Governance

Governance facilitates Council's leadership and accountable decision-making in the interests of our community.

Council undertook an extensive consultation process for the production of its Community Plan 2016 - 2020. Consultation undertaken included community meetings at Truro, Mannum, Cambrai, Swan Reach, Morgan. Following this, the Community Plan was produced with four themes as follows:-

Theme 1: The Natural & Built Environment

Theme 2: Community Wellbeing

Theme 3: Economic Development & Tourism

Theme 4: Infrastructure & Community Facilities

We are in the process of establishing Town Plans for the various towns throughout our Council area as part of the Community Plan. Importantly, Council will continue its partnership and collaboration with the various communities in ensuring achievement of projects and services within our resources that the communities wish to see undertaken.

In addition, the Council has significantly progressed its Long Term Financial Plan and Asset Management Plans for our roads, Community Wastewater Management Systems (CWMS), buildings and plant. This will help to position Council in not only ensuring maintenance of our assets, but also to continue the financial sustainability of the provision of our services.



Dave Hartley Photography

Council Services 2018-19 Cont'd

Corporate & Financial Services

Finance Services

Planning and managing the monetary funds of Council to deliver the aspirations of our community - we account for our activities, act sustainably and disclose the result in a transparent manner. The service includes Financial Management & Accounting, Creditors, Procurement and Revenue collection.

Information Technology Services (IT)

Delivers flexible information technology solutions that support business operations by providing access to information and systems.

IT projects for 2018/19 include:

- Videoconferencing upgrade to regional offices
- CCTV connectivity to Police
- Fibre connection to Mannum office

Records Management

As a result of a survey undertaken by State Records of SA, we have developed an action plan to progress further records management compliance. We will be focusing on the following outcomes:

Capture – Raise awareness and improve systems to capture a larger volume of records currently not being registered in the Electronic Document and Records Management System (EDRMS).

Disposal – Develop a disposal plan compliant with the General Disposal Schedule 20 (GDS 20).

Pre-amalgamation records, and Mid Murray Council records, will also be identified and sentenced accordingly to reduce risk of illegal destruction and inaccessibility.

Training – Continue with training and education to raise awareness of records management responsibilities and compliancy under the State Government legislation and State Records Act 1997.

Human Resources

Develop and maintain legislatively compliant systems and processes that facilitate the provision of work-force that has the capability to deliver Council's plans. These services include Payroll Services and Work Health Safety & Risk Management.

Council Services 2018-19 Cont'd

Corporate & Financial Services

Work Health and Safety



The Work Healthy and Safety and Incident Management Strategic Plan for 2018-2010 remains a developing process to meet legal compliance and to meet its obligations to the Self Insurers licence requirements. The major elements of the Plan include hazard management, WHS training and internal auditing.

To support the underlining system requirements the Council has been undertaking to introduce an IT system management tool which will assist in meeting its legal compliance.

Risk Management

A risk review conducted by the Local Government Risk Services revealed a number of areas which need to be further developed and these will be the priority for Council. Included are:

- Risk management and procedures
- Risk register and treatment strategies

The result will reduce the risk exposure to Council across a number of our business foundations.

Cemeteries Administration

Council has thirty two cemeteries within our Council area, most of which are maintained by Council. Council appreciates the work of volunteers who help with some of the maintenance. A register of burials is maintained on Council's website, with pictures of most headstones displayed.

Council Services 2018-19 Cont'd

Corporate & Financial Services

Administration

Council has an administration network to cater for the size of the area, number of ratepayers and residents, tourists and community support. These comprise employees working in the following fields – Customer service, Support staff for Planners, General Inspectors, Building & Health Inspectors, Senior Works Staff, Managers and Elected Members.

Economic

Special Events

As outlined in the Community Plan, tourism is a major focus throughout the Council area. Council supports and assists a range of events including but not limited to:-

- Mannum Truck and Ute Show
- Games Obsession Expo at Mannum
- Mannum Rowing Club Regatta
- Mannum Hot Rod Show
- Mannum Craft Fair
- Palmer Hot Rod Run
- Swan Reach Classic Car and Music Festival
- Morgan Living River Weekend
- True Grit Event
- Cadell Harvest Festival / Murray River Giant Pumpkin Competition
- Morgan and Mannum Christmas Pageants
- Mannum Markets
- Mannum & Morgan Christmas Pageants
- Mannum New Years Eve Fireworks
- Mannum Show
- All Steamed Up Festival 2018
- Mannum Sounds by the River Concert
- Palmer Crystal and Craft Fair
- Morgan Lions Easter Bazaar
- Day on the Farm Cordola

Council Services 2018-19 Cont'd

Corporate & Financial Services

Economic Cont'd

Tourist Information Service

Council provides a tourist information service from a restored historic building adjacent to the Arnold Park Mannum. It is run by a Manager, and operated by many volunteers. Council also operates a Visitor Information Office at Morgan, operated by Councils Port of Morgan Heritage and Tourism Coordinator and volunteers. Tourist numbers visiting the Centres grow from year to year.

Mannum Dock Museum

Council is responsible for the operations of the Mannum Dock Museum Board. This Board has under its care and control, the paddle steamer Marion, which is a State Heritage listed item, paddle wheeler Mayflower, Visitor Information Centre and Mannum Markets. A historic paddleboat dry dock forms part of the museum display.

Port of Morgan Heritage and Tourism Board

The Port of Morgan Heritage and Tourism Board is responsible for the Landseer Museum, Morgan Riverfront Precinct, restored Stationmasters Residence which is the Visitor Information Office, Paddle Steamer Canally which is being restored, Morgan wharf, heritage rail and events held at Morgan, Cadell and Blanchetown.

Tourist Caravan Parks & Camping Facilities

The Morgan and Mannum Caravan Parks are owned by Council but leased to private operators. These parks are key tourist accommodation facilities for the region. On Sunday 20 November 2016 the Mannum Caravan Park new reception and office building was opened by Mayor Dave Burgess and Stephan Knoll MP.

Dividends from the operation of the Morgan and Mannum Caravan Parks are reinvested back into the community by Council to fund tourist events and initiatives, the community grants program and for the development of various economic development initiatives.

Council in partnership with the operators have exciting plans for the development of each of the parks. Within both parks we are looking to introduce new quality cabin accommodation.

We are also looking to develop powered sites on a portion of Bolto Reserve whilst retaining affordable camping at Haythorpe Reserve.

Council is also developing longer term plans for the development of other sites for tourist accommodation and camping to increase both the level and range of stock available (see below).

Council Services 2018-19 Cont'd

Corporate & Financial Services

Other Economic Activities

Through the engagement of the community regarding the Region's future, Council's Community Plan has given greater attention to Economic Development. This has led the formatting of three working parties:

- **Economic Development Working Party** – focused on communication and branding, investment attraction, job and skills creation and building the capability of our companies.
- **Commercial Enterprises Working Party** – focused on managing the commercial assets of Council including the Morgan and Mannum Caravan Parks and generating income streams for reinvestment into various economic development and tourism initiatives. This includes: contributions to the Mannum Dock Museum, PS Marion maintenance, fireworks displays etc.
- **Mannum Main Street Working Party** – focused on working with the Mannum Progress Association, local traders and community in developing and promoting Mannum for the community and tourists. The working party runs three traders forums per year and has established an extensive action plan in partnership with key stakeholders. Over the past 12 months projects have included the monthly Mannum Riverside Markets and the construction of an entrance statement led and funded by the Mannum Progress Association.

Council works closely with the Regional Development Australia – Murraylands and Riverland Inc. in respect of economic development and Murraylands Tourism Partnership & Destination Riverland in respect of tourism.



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Council Services 2018-19 Cont'd

Development & Environmental Services

Public Order & Safety

This service covers dog and cat control, fire protection, livestock and other general inspectoral duties. Many of the services in this area are undertaken to comply with legislative requirements, and therefore they will continue in 2018/2019.

Dogs

Council has over 2,600 dogs registered in the area. Council manages the dog registration process, as dictated by State legislation, throughout the Council area. Staff respond to noise complaints, dogs wandering at large and dog attacks/harassments. Door knocks to check on unregistered dogs are undertaken on a regular basis. Our aim through the door knocks is make sure that all dogs are registered. This helps us to reconnect dogs wandering at large with their owners.

Fire Protection

Bushfire Prevention is a major focus of fire protection and Council employs three bushfire prevention officers. Council has a legislative responsibility to control the burning of rubbish and stubble and the issuing of fire permits during the fire danger season.

Council supports CFS crews with rural fires in the provision of water tankers. The sooner a fire can be brought under control, the less damage and distress is suffered by those affected.

Livestock

Council inspectors are called to investigate stock wandering on roadsides and to arrange for collection, removal and return as necessary.

On and Off Street Parking

Parking controls exist within the Council area and Council staff monitor parking areas to ensure compliance with the time limits and other restrictions that are in place.

Camping

Mid Murray Council is a prime destination for tourists and campers who come to enjoy the River Murray, Murray Mallee and Riverland Regions. Council owns and manages a number of camping facilities and areas throughout the district. In some areas camping is limited and fees are applicable. Council's inspectors are responsible for the ongoing monitoring of these areas.

Council Services 2018-19 Cont'd

Development & Environmental Services

Public Order & Safety Cont'd

Illegal Development

Illegal development is a major issue in our Council area – especially along the River Murray. Regulatory Services is responsible for investigating alleged instances of illegal development (i.e. where development is undertaken without having first obtained Development Approval). Council has established service standards to assist in prioritising our investigations and enforcement action. Where investigations reveal that unlawful development has occurred, Council's Regulatory Services and Planning staff are involved in taking enforcement action and assessing any subsequent development applications. These processes can involve Council's staff having to represent Council in the Environment, Resources and Development Court.

Council encourages any person looking to undertake works on their land to first consult with Council's Development & Environmental Services Department at the Cambrai Office who can be contacted on 8564 6020 or postbox@mid-murray.sa.gov.au.

Health

Immunisations

Council undertakes regular immunisation clinics for both childhood and school funded programmes along with internal staff vaccination programmes.

Council has high vaccination coverage rates for both childhood and school funded programmes.

Medical Centres

Council supports medical centres in the smaller river communities at Morgan, Swan Reach and Blanchetown.

Health Inspection

Council employs qualified Environmental Health Officers to undertake a range of duties including:

- Immunisation
- Health services and inspections
- Mosquito control
- Wastewater system installations/approvals/inspection
- Regulation and monitoring of swimming pools
- Food premises inspection
- CWMS (effluent schemes) installation co-ordination
- European wasp control
- Drum-muster programme

Council Services 2018-19 Cont'd

Development & Environmental Services

Health Cont'd

Effluent Drainage

Council maintains Community Wastewater Management Schemes (CWMS) for shack areas and towns along the River Murray, and maintenance rates are levied to cover the costs of on-going maintenance and capital upgrades. Twenty eight CWMS and four houseboat pump out stations are maintained by Council.

Council successfully obtained funding from the Local Government Association for the design and costing of a Community Wastewater Management Scheme for the shack areas of Wongulla Landing and Cowirra. In addition the Truro CWMS, constructed in 2016, is now fully operational.

Health Projects for 2018/2019 include:

- Mosquito Control Programme
- Immunisation Programme
- Pilot program for the Meningococcal B Vaccine Trial
- Implementation of Regional Health Plan
- Advocating, assisting and providing mental health services
- Finalising design and costing for Cowirra and Wongulla Landing Community Wastewater Management Systems.

Building & Planning Controls

Council manages building and planning controls, including policy and heritage, at our Development & Environmental Services office situated in Cambrai. Appointments can be made for visits at the Mannum and Morgan Offices if required.

Planning

All development within the district is assessed against the Development Plan for the Mid Murray Council area. Council and the Minister for Planning can amend this Development Plan through a Development Plan Amendment (DPA). Council is currently undertaking two DPA's which will alter planning policy across the Council area. These DPA's relate to the properties that are worthy of heritage listing as well as the re-zoning of former industrial land to residential at the Horwood Bagshaw site in Mannum. These DPA projects will continue into the 2018/19 financial year.

Council's planning team is also responsible for the assessment of large-scale development proposals (including poultry farms, wind farms, large-scale land divisions and industrial / commercial development) and more smaller-scale development (such as dwellings, verandahs and sheds).

Before undertaking any work on your land, no matter how minor, it is recommend that you first contact Council's Planning Department on 8564 6020 or postbox@mid-murray.sa.gov.au so as to ensure you find out all of the relevant information and requirements before commencing.

Council Services 2018-19 Cont'd

Development & Environmental Services

Building & Planning Controls Cont'd

Building

Council's building team assess development applications against the relevant provisions of the Building Code of Australia to ensure that the structural adequacy of buildings are up to the relevant standard.

The team is also responsible for a Building Fire Safety Committee which inspects commercial premises to ensure that the building complies with the relevant fire safety requirements – a potentially life saving task.

As well as these important functions the team undertakes inspections of building work (such as roof trusses) and swimming pool fences to ensure they meet the relevant requirements for the protection of the community.

Building and Planning Projects for 2018/19 include:

- Undertake assessment of applications with a view to facilitating positive development outcomes for the benefit of the community, in collaboration with the State Government's Planning Reforms
- Development Plan Amendments to be carried out for:
 - Walker Avenue, Mannum DPA
 - Southern Heritage Places DPA
- Facilitation of further economic development and growth mindful of environmental and social considerations
- Continuation of the Building Fire Safety Committee
- Continuation and improvement to Council's inspection programme to ensure development is undertaken in accordance with approved plans and details

Other Environmental Services

Protection of the Environment

Based on the input from the community Council has placed greater emphasis on the environment through the adoption of the Mid Murray Council Community Plan. Key community based groups that Council collaborates with in respect of the Plan's strategies and provides in-kind support for include Mid Murray Landcare and Eastern Hills & Murray Plains Catchment Group.

Council continues to work with and partner the Murray Darling Basin Natural Resources Management Board, Murray Darling Association Region 5 and DEWNR on joint projects, planning and service provision.

Council Services 2018-19 Cont'd

Development & Environmental Services

Other Environmental Services Cont'd

Open Space

Council developed a Plan for Open Space, Recreation and Public Realm which can be found on Council's website. As part of the project Council has developed a Master Plan for Mary Ann Reserve at Mannum. With around 500 open spaces across the area, Council has established the key priorities for future development and management and have included projects into the Long Term Financial Plan to ensure implementation. Both Plans involved extensive community and stakeholder consultation in establishing the priorities.

Open Space Projects for 2018/19 include:

- Blanchetown Riverbank Area Upgrades
- Bowhill Riverfront Concept Planning & Minor Works

Halls

Council maintains fourteen halls throughout the Council area. We are in the process of reviewing the future of these assets especially as many of these no longer enjoy the patronage that they had in past years.

Public Conveniences

Council maintains 42 public conveniences throughout the Council area. We are in the process of reviewing the maintenance and cleaning arrangements to ensure that the toilets are regularly cleaned and maintained to a satisfactory standard.

Public Conveniences Projects for 2018/19 include:

- Connection of the Bowhill public toilets to the existing community wastewater management system
- Sedan public toilets upgrade of waste control system
- Cambrai Hall public toilets upgrade of waste control system and relocation.

Building Asset Maintenance

Council's Development & Environmental Services Department is responsible for the upgrading and maintenance of all Council's building assets, including buildings which are leased to various community groups (dependent on the conditions of the lease).

Council maintains over 300 buildings throughout the district including town halls and public toilets. Council has a detailed Building Maintenance Programme which includes general maintenance and capital upgrades to all of our building assets. Council sets aside a certain amount of the budget each year to continue to progress this programme.

Building Asset Maintenance Projects for 2018/19 include:

- Cambrai Council Office replacement of carpet and removal of asbestos
- Mannum Council Office re-roofing and upgrade of air conditioning.

Council Services 2018-19 Cont'd

Community Services

Social Security and Welfare

Aged Care

Council supports the establishment of aged care facilities throughout the Council area. This may involve provision of land and use of Council labour and plant to assist with the construction. Administrative support is available to accept grant funds and pay accounts during the construction phase.

Council provides a coordinator and operational costs for the Morgan Day Activity Centre which focuses on Aged Care activities. Council provides and maintains the Senior Citizens' Clubrooms at Mannum. The clubroom forms part of the Mannum Leisure Centre.

Suicide Prevention

Council is the backbone organisation to the Suicide Prevention network. Mid Murray Councillors and employees were passionate about improving the awareness in the community, and resolved to investigate support services and information networks that would assist in community capacity building. Council's commitment to connecting with community and developing a strategic approach resulted in the engagement of key stakeholders. This then resulted in the development of a Suicide Prevention Network, this network continues to develop in capacity, bringing much needed support for Suicide Prevention to residents of the Mid Murray Council area.

OPAL

Council continues to support preventative health initiatives in the community by delivering the OPAL (Obesity Prevention and Lifestyle) program. The OPAL program, previously funded in partnership with the Federal and State Government, aims to improve the eating and activity patterns of children, through families and communities.

Through a multi-strategy approach, OPAL is focused on six goals to bring about behaviour change across the community, including:

Healthy Eating-

- Healthy food choices available at outlets
- Healthy meals produced in and from homes
- Local healthy food production, access and distribution

Physical Activity-

- Active travel journeys
- Active leisure participation
- Use of parks, spaces and places

Council Services 2018-19 Cont'd

Community Services

Social Security and Welfare Cont'd

OPAL Cont'd

OPAL Projects for 2018/19 include:

- Construction of the Murray Coorong Trail
- Fresh Frenzy Nutrition Program in schools
- Advocate for and develop policies within sporting clubs to decrease sugar consumption
- Increased nature play spaces
- Support local community events
- Increase opportunities for water consumption through education initiatives and infrastructure

OPAL has been awarded twelve prestigious National, State and local awards over the past 7 years for it's commitment to community health outcomes.

Early Childhood Development

It has been identified through the Australian Early Childhood Census that the Mid Murray district has some of the most developmentally vulnerable children in the State. Council has established the Mid Murray Family Connections Network (MMFC) which is a collective of individuals, agencies, organisations, community groups and business committed to working together to improve the development and support of children and families in the region. Council acts as the backbone organisation for the collective impact initiative, funding part time coordinator to drive this work. In addition, the State Government funds a community mobiliser position to support working groups within the community.

The Network launched a Community Accountability Plan in 2016 and formed four working groups across the region focusing on supporting the wellbeing of children from birth to 8 years.

In 2018 a new governance structure was endorsed whereby working groups are located in three sectors: north, central and south, with the rationale that local leaders will have the best understanding of local issues and the ability to make change in the community.

Other Community Services

Council supports the community in various ways besides the traditional roads, rates and rubbish. Support and funding is provided for Rural Transaction Centres (now called Information Centres) at Morgan and Blanchetown, TV Blackspots retransmission services at Mannum and Swan Reach, Keyneton Water Supply, Bowhill TV and Water Supply.

Council also provides funding to Mid Murray Support Services which includes financial assistance to operate the Mannum Community Hub.

Council Services 2018-19 Cont'd

Community Services

Other Community Services Cont'd

Additionally Council supports other initiatives such as the school pastoral care program operating in all schools in our district and the Integrated Murraylands Physical Activity Committee which includes the StarClub Field officer program.

Council employs a part time Grants Funding Coordinator to assist community organisations in preparing applications for grant funding. Furthermore Council distributes funds to community groups through its grants programs including the Small Community Grants, Community Projects and Events grants and the Youth Sports and Culture grants.

Recreation & Culture

Halls

Council maintains fourteen halls throughout the Council area. Many of these facilities no longer enjoy the patronage they had in past years, with these remaining in Council possession more from a cultural heritage value, than a usable asset.

Libraries

Council provides a library service at Morgan and a depot library in Blanchetown, and contributes to the joint provision of services at Swan Reach, Cambrai and Mannum. Grant funding is provided by the State Government to support this valuable service.

The Libraries provide a variety of activities and initiatives for the local community in order to support wellbeing outcomes for children, families and the elderly.

Sport and Recreation

Ovals on land that Council is responsible for are maintained in a tidy and safe condition. A high end Skate Park is located at the Mannum oval.

The Mobile Fun Box (portable skate board ramp) also regularly visits sixteen other townships within the Council area.

Create a Playground is an innovative, portable playground system, implemented by Council as a tool to encourage all areas of development – intellectual, social, physical and emotional. All community organisations throughout the district are offered access to this initiative.

BMX facilities are available at Morgan and Blanchetown, giving young people an opportunity to learn, explore and challenge themselves through riding.

Council provides outdoor Gym equipment located in Blanchetown and contributes in kind support and the provision of a premises for the Morgan Community Gym.

Council Services 2018-19 Cont'd

Community Services

Recreation & Culture Cont'd

Mannum Leisure Centre

This purpose built facility provides a full court stadium, 24/7 gymnasium, cardio room, squash courts, senior citizens room and year round community sports. The programs offered by the leisure centre includes children's basketball, social mixed netball, social mixed basketball, karate and squash.

It provides an adaptable area to host the Mannum Community College, Mannum Mini Movers and Fun4YOUth.

There is a focus on the aging community assisting with physical activity classes for over 50's to enhance healthy body and mind. The Centre accommodates annual functions such as The Christmas Tree Festival, Craft Fair, fitness classes and other leisure activities and programs for the community.

Facility hire is available for commercial or private functions.

Swimming Centres

Council owns and operates a community swimming pool during summer at Cambrai. Council has supported an Engineering Review and Feasibility Study to be completed on the Cambrai Swimming Pool. The aim is to improve the facility, enabling more opportunities for people to take part in aquatic activities.

The Mannum Community College Swimming Pool is also available for community use (outside of school hours) with Council providing staff and operational funding for this facility. Swimming classes are held in the Christmas school holidays by Vacswim and various other fitness programs and initiatives on offer.

Youth Services

Council employs a Community Development Officer who is responsible for supporting outcomes for young people across the district - through partnerships with education, community groups, sporting clubs, State and Federal Governments and local business. Funds have been allocated in the budget to support youth projects, programs and events. Fun4YOUth provides a variety of activities to local children, youth and families living in the Mid Murray district. With the aim of providing a fun environment, Fun4YOUth also provides an opportunity for young people to engage in healthy living and active lifestyle choices to enhance positive connections within their community. Council has been a recipient of twelve youth awards in recent years for innovation, risk management and community engagement.

Council Services 2018-19 Cont'd

Community Services

Other Community Services

Other Recreation & Cultural Services

Council provides a range of youth, recreation, health and cultural development programs, projects and initiatives through OPAL, Community Development, Community hubs, Libraries and the Mannum Leisure Centre.

Council supports Museums in the Council area. These comprise of the Morgan Museum, Mannum Dock, Cambrai and Swan Reach Museums.

The Morgan/Cadell area has an old paddle steamer (PS Canally) that is being restored in stages to its former glory. This is to be a long term project with Council providing significant support.

The Mannum Dock Museum Board received a proposal from Pam O'Donnell and Robert O'Callaghan to sponsor the purchase of the PW Mayflower for restoration works.

Council has noted that any restoration, maintenance or operational costs for the PW Mayflower will be met by the Mannum Dock Museum and any income generated from cruises will be retained by the Mannum Dock Museum for such costs so that there is no financial impact on Council. Council recognised the benefit of the proposal to the Community.



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Council Services 2018-19 Cont'd

Infrastructure Services

Parks, Gardens and Reserves

All residents and tourists would be aware of Council's high quality parks, gardens and reserves throughout the Council area. Council provides some form of recreation facilities in all towns and river communities. These are regularly maintained in a clean and safe condition for the travelling and visiting public. Funding has been sourced to advance Land Management Plans for these facilities.

Transport

Council has the second longest length of road network to maintain in the State and is dependant on receiving grants from State and Federal Governments to renew and upgrade all types of infrastructure, e.g. bridges, boat ramps, wharves, etc.

This includes 306 kilometres of sealed road and 3,073 kilometres of unsealed road, 11 vehicular bridges. Considerable resources are allocated to maintain this network, with a planned level of reseals, resheeting and maintenance carried out yearly. The improvement of work practices with the introduction of shift works has resulted in patrol graders working longer days and weekends to maintain our unsealed road network.

Like most other rural townships in the State, footpaths in some towns are basic with many still the natural surface. Council is committed to a Footpath Construction Program to install footpaths in townships providing connectivity to facilities and major precincts. Regular weed spraying takes place to control weeds, especially caltrop and other nuisance weeds on footpaths and road verges. Roadside signage in the country faces constant vandalism and requires constant updating. Council does its best to replace signs when either vandalised or improvements are necessary to provide the appropriate information. Line marking is done on rotation program of every 3-4 years for all urban and rural sealed roads.

Council undertakes roadside tree trimming to prevent encroachment of vegetation onto the trafficable road surface. This type of work is mainly done by contractor using mechanical machinery completing approximately 300km/year. Council maintenance crews continue to trim urban street trees and respond to urgent requests and emergencies when they arise.

Street Sweeping is done on urban sealed roads, with a Council owned Mechanical Sweeper located at Mannum which sweeps streets regularly and more frequently more higher profiled areas. Other townships are swept on a quarterly basis either using Council machinery or contractors.

Council Services 2018-19 Cont'd

Infrastructure Services

Wharf Maintenance

Council maintains number of large wharves and pontoons, recreational jetties and boardwalks. The most significant wharf is the Morgan structure which has historical value dating back to the early steam driven paddle boat days which is about to undertake a significant upgrade. Council is about to install a new deep mooring facility for large boats at Swan Reach and upgrade the Hermanns Landing facilities in the coming financial year.

Boat Ramps

Council provides, maintains and regularly monitors boat ramps along the River Murray. Council has upgraded recently the Cadell and Morgan Boat Ramps with application is being prepared to upgrade other facilities at Swan Reach, Blanchetown and Mannum for future years.

Sanitation & Waste Management

Council provides a weekly household waste collection to each township within the Council area, plus a fortnightly kerbside recycling collection service. Regular street bin and reserves bins are collected on a regular basis depending on demand.

Council has implemented individual waste bin collection service for the southern area of Council, which services rural and holiday home areas. Currently Bin Banks still operate in the northern area of the Council to service rural and holiday homes; this is currently being reviewed for 2018/19.

Waste Transfer Stations are located at Mannum, Morgan, Cambrai, Blanchetown, Bowhill, Cadell, Swan Reach, Truro, Tungkillo and Walker Flat. A review of operating days and times will be done in the next Financial Year to improve on service provide to the community. Council provides ongoing Drum Muster collections at the Cambrai, Cadell, Swan Reach and Mannum Transfer Stations, in order to assist with removal of chemical containers.

Council operates a landfill facility at Cambrai where waste is transferred from the Waste Transfer Stations to the landfill facility. Council also receives waste materials from contractors and has a licensed asbestos facility.

Stormwater Drainage

In past years, Council has undertaken extensive Kerb and Gutter installation program to improve stormwater management and prevent localised flooding, this will continue. Council is about embark on reviewing its stormwater management plans to further improve Stormwater Management throughout the Council area. The focus in the new Stormwater Management Plan will be around stormwater mitigation /prevent that is realistic and achievable within Councils financial capabilities.



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